THE EFFECTS OF PERCEIVED QUALITY OF SERVICE, RELATIONSHIP QUALITY AND DELIVERY PROCESS OF SILK SYSTEM SERVICE ON SERVICE VALUE AND ITS IMPLICATIONS ON INSTITUTIONAL IMAGE SILK IN INDONESIA

Dwi Suryatini dan Helman Fachri

e-mail: dwidon@yahoo.com, helmanump@gmail.com

Doctorate Program in Management Faculty of Economics and Business University of Padjadjaran

ABSTRACT

The poor Image of SILK (information system for logging legality) institution in Indonesia is allegedly caused by perceived quality of service, relationship quality, service delivery process and service value which are still low.

The purpose of this research is to find out and analyze the effects of perceived quality of service, relationship quality and service delivery process both partially and jointly on the service value. To find out and analyze the effects of perceived quality of service, relationship quality, service delivery process and service value both partially and jointly on institutional image. The population in this research were business customers (companies) SILK system users.

The research method employed in this research is descriptive survey method and explanatory survey with sample size of 300 respondents, and the data analysis method employed is SEM (Structural Equation Modeling).

Based on the research results, the research findings are as follows: the perceived quality of service does not affect the service value. The relationship quality has positive and significant effects on the service value. The service delivery process has positive and significant effect on the service value. The perceived quality of service, the relationship quality and the service delivery process jointly have positive and significant effect on the service value. Partially, the service delivery process has the most dominant effect on the service value. The perceived quality of service has positive and significant effect on the institutional image. Relationship quality does not affect the institutional image. Service delivery process does not affect the institutional image. Service value has positive and significant effects on the institutional image. The perceived quality of service, relationship quality, service delivery process and service value jointly have positive and significant effects on the institutional image. Partially service value has the most dominant effects on the institutional image.

Key Words: Perceived Quality of Service, Relationship Quality, Service Delivery Process, Service Value, Institutional image, SILK

INTRODUCTION

Indonesia is one of the countries that has the potential of forestry resources the largest in the world (Syamsu Nature and Hajawa, 2007: 56-68), Indonesia forest having advantage which is not possessed by many other countries, namely the light of the sun available throughout the year accompanied rainfall is relatively high be upon variations of geography, topography and the geologic history of the environment so as to form a formation of a forest that diverse and in the end produce biodiversity the plants which high.Indonesia forest kelebihan-kelebihan over another country making the world admitted that indonesia forest biodiversity having herbs largest in the world (Suganda et al., 2008).

Rattan products this also has improved main export revenue in addition to oil and gas the earth and would be identical to the reception main export other agricultural like coffee, rubber and palm oil. Besides, rattan industry has also meet the requirements of the development of oil and gas export not because: (a) tap the resources of interior (b) to zoom in added value, (c) be able to compete in the world market, (d) able to absorb labor (Muhdi, 2008). But rattan eksport indonesia is experiencing fluctuations.

In 2005, the rattan industry is to weaken it. Exports falling by 347 million from us \$ to only us \$ 138 million (Suhendra, 2011). This condition is worsened again when the indonesian rattan furniture unable to compete with the Indonesian rattan furniture rivals such as china, cambodia and thailand.

Research Objectives

- 1. To find out and analyze the perceived service quality influence on the service
- 2.To find out and analyze the relationship quality influence on the service values.
- 3. To find out and analyze the service delivery process influence on the service
- 4. To find out and analyze the influence of perceived service quality, relationship quality, and service delivery process altogether on the service values.
- 5.To find out and analyze the perceived service quality influence on the institution's image.
- 6. To find out and analyze the relationship quality influence on the institution's
- 7. To find out and analyze the service delivery process influence on the
- institution's image. 8. To find out and analyze the service values influence on the institution's image.
- 9. To find out and analyze the influence of perceived service quality, relationship quality, and service delivery process altogether on the institution's image.

Research Methodology

The variables of operational definition are meant to clarify the variables to be researched, where the main problems of the research are:

- 1. Perceived Service Quality (ξ 1) as a free variable.
- 2. Relationship Quality (ξ 2) as a free variable.
- 3. Service Delivery Process (ξ 3) as a free variable.
- 4. Service Value (η1) as an immediate variable
- 5.Institution's Image (η 2) as a restricted variable.

Discussion

Table 1. Size of Model Fit

	Table 1. Size		
GOF Indicator	Expected Size	Estimated Result Conclusion	
	Absolute	Fit Size	
GFI	GFI > 0,90	0,88	Marginal Fit
RMSEA	RMSEA < 0,08	0,059	Good Fit
	Increment	al Fit Size	
NNFI	NNFI > 0,90	0,94	Good Fit
NFI	NFI > 0,90	0,91	Good Fit
AGFI	AGFI > 0,90	0,85	Marginal Fit
RFI	RFI > 0,90	0,89	Marginal Fit
IFI	IFI > 0,90	0,95	Good Fit
CFI	CFI > 0,90	0,95	Good Fit

Source: Calculation Result by LISREL 8.30

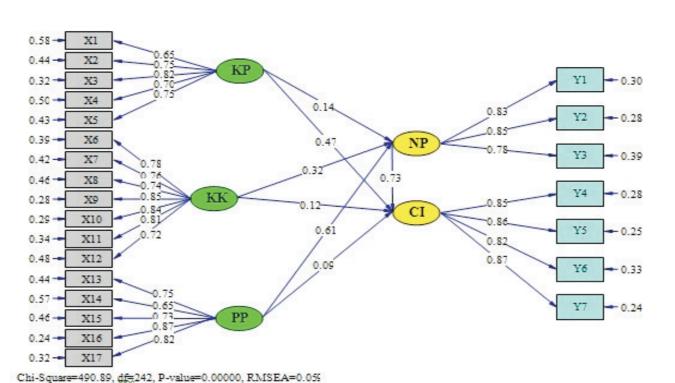


Figure 2. SEM Calculation Result (Standardized Model)

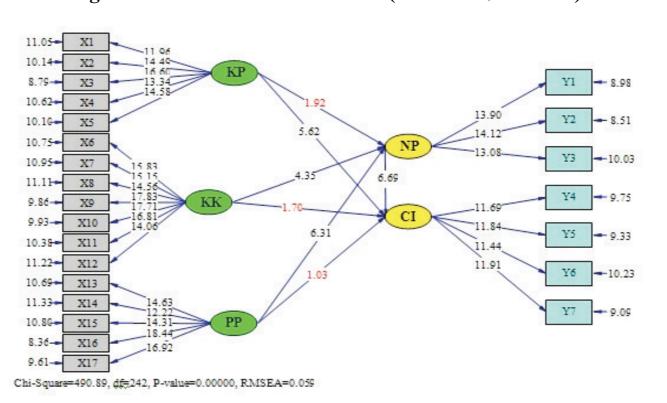


Figure 3. SEM Calculation Result (t-value Model)

Where:

KP = Perceived service quality

KK = Relationship quality

PP = Service delivery process NP = Service value

CI = Institution's Image

Table 2. Fit Test Variable of Structural Model

Structu	ıral Equation	Path	Standar	Value	
Latent Endogen Variable	Latent Exogen/ Endogen Variable	Coefficient (Standarized)	d Error (SE)	$t_{calculation}/F_{calculation}$	Test result
	Perceived service quality (KP)	0.14	0.074	1.92	Not significan t
Service value (NP)	Relationship quality (KK)	0.32	0.074	4.35	Significant
	Service delivery process (PP)	0.61	0.097	6.31	Significant
	Perceived service quality (KP), Relationship quality (KK), and Service delivery process (PP)	0.77	0.019	21.11	Significant
Institution' s Image (CI)	Perceived service quality (KP)	0.47	0.083	5.62	Significant
	Relationship quality (KK)	0.12	0.068	1.70	Not significan t
	Service delivery process (PP)	0.09	0.091	1.03	Not significan t
	Service value (NP)	0.73	0.11	6.69	Significant
	Buyers (KP), Relationship quality (KK), Service delivery process (PP), and Service value (NP)	0.87	0.008	30.61	Significant

Source: Calculation result of LISREL 8.30

Notes: $t_{calculation}$ and $F_{calculation}$ criteria are (Hair, Andersen, Tatham, and Black, 2006:

- a. Partial Test Criteria, if $t_{calculation} > 1.96$ with $\alpha = 5\%$ then H_0 is rejected or H_a is received.
- b. Joint Test Criteria, if $F_{calculation} > 3.84$ with $\alpha = 5\%$ then H_0 is rejected or H_a is received.

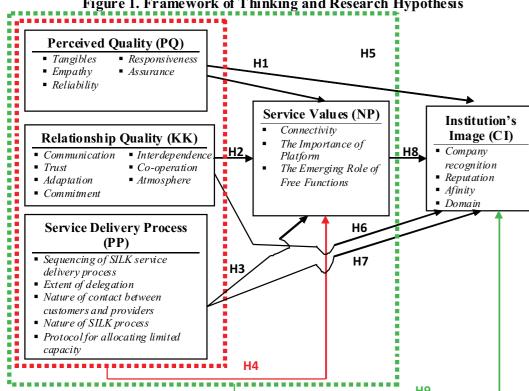
Table 3. Structural Equation Model

		(0.074)		(0.019	$R^2 = 0.60 \dots (1)$
	1.92	4.35	6.31	21.11	*
CT 0	. = 0 k3 ID	. 0 45477	0.1047777	0.0044DD E	0.24 P2 0.56 (2)
CI = 0).//3*NP-	+ 0.4/*KP +	- 0.12*KK+	- 0.094*PP, Erroi	$var.=0.24, R^2=0.76 \dots (2)$
	(0.11)	(0.083)	(0.068)	(0.091)	(0.008)
	6.69	5.62	1.70	1.03	30.61
				output)	

Conclusions

- 1. Perceived service quality is not proven to influence the service values positively and significantly, as can be seen in Table 2.
 - Relationship quality is proven to influence the service values positively and significantly, with a direct influence of 0.32, as can be seen in Table 2.
- Service delivery process is proven to influence the service values positively and significantly, with a direct influence of 0.61, as can be seen in Table 2. Perceived service quality, Relationship quality, and Service delivery
- process are jointly proven to influence service value with the influential contribution of 60%. However, if seen partially, the service delivery process is the most dominant in influencing the service value, as can be seen in Table 2.
- Perceived service quality is proven to influence the institution's image positively and significantly with a direct influence of 0.47, as can be seen in Table 2.
- Relationship quality is not proven to influence the institution's image positively and significantly, as can be seen in Table 2.
- Service delivery process is not proven to influence the institution's image positively and significantly, as can be seen in Table 2.
- Service value is proven to influence the institution's image positively and significantly, with a direct influence of 0.73, as can be seen in Table 2.
- Perceived service quality, relationship quality, service delivery process, and service value are jointly proven to influence the institution's image positively and significantly with the contribution of 76%, but if seen partially, then the service value is the most dominant to influence the instituion's image, as can be seen in Table 2.

Framework of Thinking Figure 1. Framework of Thinking and Research Hypothesis



Research Hypothesis

- H1: There is perceived service quality influence on service values
- H2: There is relationship quality influence on service values
- H3: There is service delivery process influence on service values H4: There is influence of perceived service quality, relationship quality, and service delivery process altogether on service values.
- H5: There is perceived service quality influence on the institution's image.
- H6: There is relationship quality influence on the institution's image. H7: There is service delivery process influence on the institution's image.
- H8: There is service value influence on the institution's image.
- H9: There is influence of perceived service quality, relationship quality, and service delivery process altogether on the institution's image.

Bibliography

- Abedniya, Abed, Majid Nokhbeh Zaeim, Bardia Yousef Hakimi. 2011. nvestigation the Relationship between Customer's Perceived Service Quality and Satisfaction: Islamic Bank in Malaysia. European Journal of Social Sciences. Vol. 21 Number 4. Ahuja, Markanday, Seema Mahlawat, and Rana Zehra Masood. 2011. Study of
- Service Quality Management with ServQual Model: An Empirical Study of Govt/Ngo's Eye Hospitals in Haryana. Indian Journal of Commerce & Management Studies. ISSN-2229-5674. Akın, Eyup and Demirel, Yavuz. 2011. An Empirical Study: Are Corporate Image
- Relation Satisfaction and Identification with Corporate Influential Factors on Effectiveness of Corporate Communication and Consumer Retention European Journal of Social Sciences - Volume 23, Number 1 Al Khatab, Sulaeman and As'ad H Aborumman. 2011. Healthcare Service Quality: Comparing Publich and Private Hospitals in Jordan. International

Business Management 5 (5): 247-254. Medwell Journals.

- Arikunto, Suharsimi, 2002, Prosedur Penelitian Suatu Pendekatan Praktek, Bandung: Rineka Cipta. Bachrudin, Achmad, Harapan L. Tobing, 2003, Analisis Data Untuk Penelitian Survei, Dengan Menggunakan LISREL 8, Bandung: Jurusan Statistik
- FMIPA -Universitas Padjadjaran Bandung. Badila, Alixandru And. 2011. The Configuration of The Corporate Image. USA.
- Bashaasha, Bernard, Margaret Najjingo Mangheni, and Ephraim Nkonya. 2011. Decentralization and Rural Service Delivery in Uganda. International Food Policy Research Institute
- Beatson, Amanda T. and Lings, Ian and Gudergan, Siegfried (2008) Employee behaviour and relationship quality: impact on customers. The Service Industries Journal, 28(2). pp. 211-223.
- Blind, Peride K. 2011. Accountability in Public Service Delivery: A Multidisciplinary Review of The Concept. USA. Prepared for the expert
- Bressolles, Gregory and Francois Durrie. 2011. Service Quality, Customer Value, and Satisfaction Relationship Revisited for Online Wine Websites. 6th AWBR International Conference 9-19 June 2011. France Chen, Shih Chih, Kevin Kuan Shun Chiu, Huei Hung Chen, and Yah Chil liao. 2011. A Pilot Study for understanding the Relationship of Information System Quality, Relationship Quality, and Loyalty. Australian Journal of
- Business and Management Research. Vol.1 No.5 (17-23). Eboli, Laura and Gabriella Mazzulla. 2007. Service Quality Attributes Affecting Customer Satisfaction for Bus Transit. Journal of Public Transportation,

- Fathollahzadeh, Mehdi, Asgar Hashemi, Mohammad Safari Kahreh. 2011 Designing a New Model for Determining Customer value Satisfaction and Loyalty towards Banking Sector of Iran. European Journal of Economics, Finance, and Administrative. Sciences, ISSN 1450-2275, Euro Journal, Inc. Gaspari, Alda and Holta Taga. 2011. Internal Marketing and Service Quality: The Case Study of Albanian Sea – Side Hotels. *Journal of Marketing and Management*, 2 (1), 1-10, May.
- Haghkhah, Azam, Mehdi Nosratpour, Alireza Ebrahimpour and Abu Bakar Abd Hamid. 2011. The Impact of Service Quality on Tourism Industry. International Conference on Business and Economic Research (2nd ICBER) Hair at all., (2006). Multivariate Data Analysis, Fifth Edition. Upper Saddle
- River. New Jersey: Prentice Hall Hanzaee, Kambiz Heidarzadeh, Seyed Alireza Seyed Salehi. 2011. A Perceived Service Quality Measurement Scale in Iran's Retail Banking Market. African Journal of Business Management Vol. 5(5), pp. 1804-1810, 4

Haque, Ahasanul, Sabbir Rahman, Mahmudul Haque. 2011. Religiosity,

- Ethnocentrism, and Corporate Image Towards the Perception of young Muslim Consumers: Structural Equation Modeling Approach. European Journal of Social Science, London. Hesskett, L., James, W.Earl Sasser, JR., Leonard A. Schlesinger. 1997. The Service Profit Chain, How Leading Companies Link Profit And Growth To Loyal-
- ty, Satisfaction, and Value. New York: The Free Press. Huei, Cham Tat, Yalini EaNParalingam. 2011. Perception of Service Quality, Corporate Image, and Customer Loyalty in the Hotel Industry of Malaysia. International research Symposium in Service Management. Yogyakarta, Hunt, Katherine, Mark Brimble, and Brett freuderiberg. 2011. Determinant of
- Client-Professional Relationship Quality in the Financial Planning Setting. Australian Accounting Business and Finance Journal. Volume 5, Issue 2. Joreskog, K.G & Sorbom, 1988, Lisrel 8: Structural Equation Modeling with Simplis Command Language, Chicago, SSI Inc. Jumain Appe, 2010. Strategi Pemasaran dalam Rangka Meningkatkan Penjualan
- Universitas Padiadiaran. J. Supranto., and Nandan Limakrisna., 2012 Petunjuk Praktis Penelitian Ilmiah Untuk Menyusun Skripsi, Tesis, dan Disertasi, Mitra Wacana Media Kotler, Philip and Keller, 2009, Marketing Management,, Prentice Hall International, Inc. A Division of Simon & Scuster, Englewood Cliffs,

Produk Makanan Jadi UKM Berbasis Ekspor, Disertasi. Bandung,

- Litman, Todd. 2011. Valuing Transit Service Quality Improvements: Considering Comfort and Convenience in Transport Project Evaluation. Victoria Transport Policy institute.
- Loke, Siew-Phaik, Ayankunle Adegbite Taiwo, Hanisah Mat Salim, and Alan G. Downe. 2011. Service Quality and Customer Satisfaction in a Telecommunication Servuce Provider. International Conference on Financial Management and Economics IPEDR vol. 11 Press. Singapore. Lovelock, Christopher and Lauren Wright. (2002). Principles of Service Marketing and Management. Second Edition. Inc: Upper Saddle River, New

Jersey. Pearson Education.

- Mohaghar, Ali, Rohollah Ghasemi. 2011. A Conceptual Model for Supply Chain Relationship Quality and Supply Chain Performance by Structural Equation Modeling: A Case Study in the Iranian Automotive Industry. European Journal of Social Sciences - Volume 21, Number 2.
- Mokhtar, Sany Sanuri Mohd, Ahmed Audu Maiyaki. 2011. The Relationship Between Service Quality and Satisfaction on Customer Loyalty in Malaysian Mobile Communication Industry. School of Doctoral Studies (European Union) Journal, Malaysia. Palabra, Razon Y. 2011. The Importance of Corporate Reputation of Mexican
- Packaging Producer in Building Customers Retention. Eurorrexion Galicia-Norte de Portugal.
- Peloza, John and Jingzhi Shang. 2011. Investing in CSR to Enhance Customer Value. The Conference Board. Pi, Ping Wan, Hsieh-Hong Huang. 2011. Effects of Promotion on Relationship
- Ouality and Customer Loyalty in The Airline Industry: The Relationship Marketing Approach. African Journal of Business Management Vo.5 (11), Porter, Michael. 2011. Value Based Health Care Delivery. Merrimack Innovation in Healthcare Symposium. February. USA.

Pynnonen, Mikko, Paavo Ritala, and Jukka Hallikas. 2011. The New Meaning of

- Customer Value: a Systematic Perspective. Article Published in Journal of Business Strategy. Vol.32, no.1,pp.51-57. Rahaman, Mohammad Mizenur, Md Abdullah, and Ataur Rahman. 2011. Measuring Service Quality using ServQual Model: A Study on PCBs (Private Commercial Banks) in Bangladesh. Business Management
- Dynamics Vo. 1, No. 1, July, pp.01-11. Razak, Abdul, Raemah Abdullah, and Rosli Mahmood. 2011. State of Commitment to Service Quality Among Academics Staffs' At Malaysian Universities. Canadian Journal on Scientific and Industrial Research Vo.2. No. 2. February.

- Schmitt, Philipp, Bernd Skiera, and Christophe Van den Bulte. 2011. Referral Programs and Customer Value. Journal of marketing. American Marketing Sugiyono, 2010, Statistika untuk Penelitian, Bandung: Alfabeta
- Sultan, Parves and Ho Yin Wong. 2011. Service Quality in a Higher Education Context: Antecedents and Dimensions. International Review of Business Research Papers. Vol.7, No.2.
- Sri Rahardjo, 2010. Pengaruh Budaya Perusahaan, Proses Penyampaian Jasa dan Nilai Jasa Bagi Pelanggan Terhadap Kepuasan Pelanggan, Disertasi, Universitas Padjadjaran Taleghani, Mohammad, Shaeir Biabani, Shahram Gilaninia, Seyed Abbas
- Rahbarinia, and Seyyed Javad Mousavian. 2011. The Relationship Between Customer Satisfaction and Relationship Marketing benefits Arabian Journal of Business and Management Review. Vol.1.No.3 October. Walter, Achim, Thilo A. Mueller, and Gabriele Helfert. 2011. The Impact of Satisfaction, trust, and Relationship Value on Commitment: Theoretical
- Considerations and Empirical Results. University of Karlsruhe, IBU P.O. Box 6980 Wertz, Cristene Gonzalez. 2011. Strategic Service Delivery on the Path Forward. USA. IBM Institute for Business Value. Wiguno, Clara K. 2011. Service Delivery Strategy for Internal IT Service. 3rd
- International Conference on Information and Financial Engineering, IPEDR vol. 12. Singapore Zauner, Alexander. 2010. Value to the Customer: the Cornerstone of Marketing?. der markt. Journal fur marketing. DOI 10.1007/s12642-010-0049-0. Zikmund, William G. 2008, Business Research Methods, Sixth Edition, Philadelphia, The Dryden Press.







